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30 March 1967

MEMORANDUM FOR: Deputy Director for Support

SUBJECT : Weekly Report of the Office of Training  
30 March 1967

1. Armed Forces Staff College

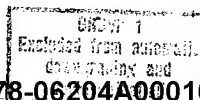
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The following is quoted from a letter received recently from Harold [REDACTED] (ORR) who is attending the Armed Forces Staff College. This information may be of interest to the DDCI. I understand he is scheduled to appear at the AFSC on 22 May.

"You will find enclosed biographical sketches of two Generals who have major command positions in Army and Air Force procurement planning. Both of the subject generals, particularly Ewell, alluded to the unwillingness and/or inability of the intelligence community to present reliable and objective long term estimates on Soviet military capabilities, thereby impairing the ability of the military planners to make objective long-range decisions in military procurement. I believe that the article by Secretary of the Air Force Brown in the current Foreign Affairs periodical offers a balanced discussion of this problem. More specifically, however, it is my opinion that the NIE's on the Soviet threat and especially the Volumes of the Joint Analysis Group (CIA-DIA) offer a great deal of detail on this subject. (This information is submitted for possible background use of the scheduled Agency speaker at AFSC).

P.S. The recent publicity has not had a notable effect on our image at AFSC. I think that there is more admiration of the Agency among the faculty and students here than anywhere I have been."

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2. Project HELPFUL

We have been advised informally by DIA that the next Project HELPFUL (DIA Briefing for CIA and JCS) is scheduled for 9 and 10 May. We shall begin building a roster for this.

3. Support Services Course for CTs

The fifth presentation of the Support Services Course for CTs ended 3 March with 31 Career Trainees attending -- six more than the normal quota of 25. It was necessary to enroll the six additional CTs in this running to help eliminate the backlog of CTs who are required to take the Support Services Course. About one-third of the class were internals, and the group achieved better academic ratings than previous groups. The principal change in this running was the reduction in length from eight to seven weeks, with the Grid now offered separately. An Orientation to Automatic Data Processing was introduced and judging from student critiques they found it extremely interesting and potentially quite useful.

4. DOD Career Executive Development Institute

According to an article in the Armed Forces Management Association Bulletin, the Army has been named executive agent of a new and unique institute which will provide instruction for high-level civilian DOD administrators on the full spectrum of Defense management. Secretary of Defense Robert S. McNamara approved a plan to establish

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the Career Executive Development Institute in the Washington metropolitan area.

As executive agent, the Army will operate the Institute for Department of Defense civilian executives at or near the top of their occupational specialty. The 18-week seminar courses, expected to begin in January 1968, will be the first of their kind for executive personnel in covering the entire field of Defense management functions.

The Institute evolved from a recommendation by a study group in the Army's Office of Civilian Personnel that such courses for Army civilian executives would give them a better perspective of how to carry out their responsibilities.

The objectives of the Institute are to improve the executive's understanding of Defense operations worldwide, provide him with a better comprehension of the environment in which he operates, improve his managerial skills, and assist him in establishing goals and plans for continuing personal development.

We are following the development of the Institute and if the decision is made to include candidates from non-DOD agencies we have been assured that CIA interest in participating in the program will be considered.

5. Executive Seminar in Planning, Programming, and Budgeting

We have received an invitation from the Civil Service Commission for the 8 May running of the subject course at the University of Virginia

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(this course replaces the one originally scheduled for 1 May at the University of Maryland). We have been given two spaces and the Senior Training Officers have been advised accordingly. [REDACTED] has already submitted the names of [REDACTED] Finance Officer in OL, for the 8 May course, and [REDACTED] as a tentative nominee for the 13 June running.

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6. JCS-DIA Orientation No. 7

Mr. Helms gave the concluding talk to the JCS-DIA Orientation No. 7 which ended at Langley on 29 March. Fifty-six senior officers and civilians from the JCS, DIA, and other components of the Defense Department attended the two-day semi-annual orientation. Senior members of the class included [REDACTED] USA; Rear [REDACTED]

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[REDACTED] USN; and [REDACTED] USN.

[REDACTED]

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8. Critiques of Programmed Map-Reading Exercise

(See attached memorandum)

9. Non-Agency Briefings

During this reporting period the following non-Agency briefings were given: a [REDACTED] on

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significant developments which have taken place within the Agency and on the Director's responsibilities to the White House and to the USIB; 180 people, including 150 high school boys from New Jersey, at Mayflower Hotel on "Intelligence and National Security"; c) Ambassador John Henning, recently Under-Secretary of Labor, on the mission and functions of the Agency and on the Director's responsibilities at the White House and USIB levels; d) nine FBI officers on the Agency's mission and functions, giving special emphasis to how intelligence requirements are received at headquarters and handled in the field; e) 140 members of the 116th Military Intelligence Group at the Military District of Washington Headquarters on the Agency's mission and functions and on the Director's special responsibilities to the White House and to the USIB; f) 75 foreign service officers and foreign service staff corps employees at FSI on "The Development of American Intelligence."

/s/

John Richardson  
John Richardson  
Director of Training

- Atts - 1. Two Biographical Sketches  
2. Memo "Critiques of Programmed Map-Reading Exercise"  
3. OTR Attendance

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